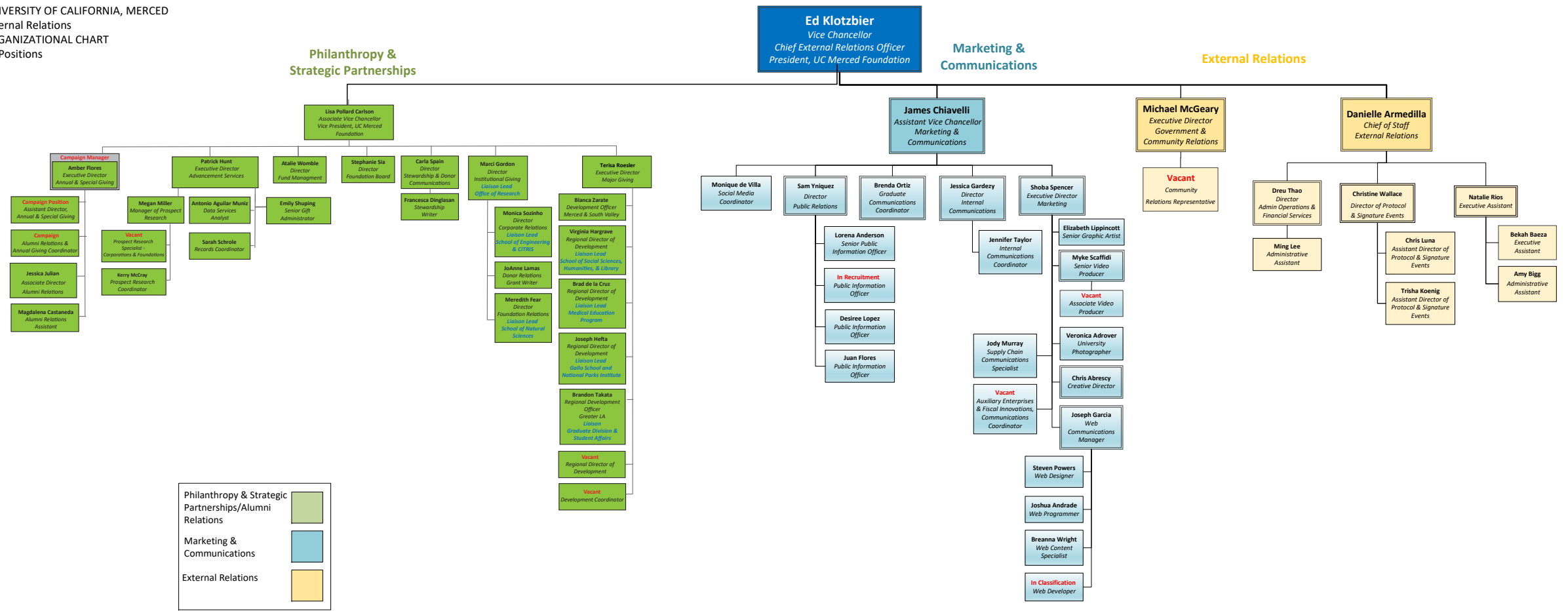


UNIVERSITY OF CALIFORNIA, MERCED  
 External Relations  
 ORGANIZATIONAL CHART  
 All Positions



Philanthropy & Strategic Partnerships/Alumni Relations

Marketing & Communications

External Relations